

THE HONGKONG AND SHANGHAI HOTELS, LIMITED
(the “Company”)

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2024 and up to 31 March 2025, being the date of the Directors’ Report of 2024 Annual Report, are set out below and those marked with an asterisk * are directors as at 31 March 2025:

- * Lin Yu Yu Aung
- * Major General Bui Trong Hieu
Peter Camille Borer
- * Andrew Clifford Winawer Brandler
- * Teresa Chan-Sola
- * Pooy Ming Chen
Rosanna Chomi
- * Joseph Chong
- * Mark Choon
- * Nicholas Timothy James Colfer
- * Dario de los Reyes
- * Anna Ma. Margarita B. Dy
- * Eyal Elmaliah
- * Kurt Gamper
- * Genevieve Wan Jun Go
- * Diego Alejandro González Morales
- * Kiran Goswami
- * The Hon. Sir Michael Kadoorie
Wolbert Hinrik Kamphuijs
Clement King Man Kwok
- * Joseph Stuart Lee
- * Till Alexander Lembke
- * Christobelle Yi Ching Liao
- * David E.T. Lim
- * Yee Man Lui
Noel Malaya
- * Sandy Martina

- * Colonel Nguyen Ngoc Anh
- * Masahisa Oba
- * Jestoni Panganiban
- * Judith Jane Plit
- * Cyrus Chi Yam Pun
- * Melvyn Chi Tung Pun
Serge Pun @ Theim Wai
- * Anurag Ramanat
- * Maria Razumich-Zec
- * Guy Alexander Edward Riddell
- * Gareth Owen Roberts
- * Keith James Robertson
Fabrice Rota
- * Anthony Seeldrayers
- * Ernest Tang
- * Trust International Management (T.I.M.) B.V.
- * Ching Yuen Tsang
- * Benjamin Julien Arthur Vuchot
- * Zai Qing Wang
- * Yingjia Xue
- * Felipe U. Yap
Fernando Zobel de Ayala
Sascha Züger