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If you are in any doubt as to any aspect of this circular or as to the action you should take, you should consult your stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or otherwise transferred all your shares in The Hongkong and Shanghai Hotels, Limited (the "Company"), you should at once hand this circular to the purchaser or transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

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**THE HONGKONG AND SHANGHAI HOTELS, LIMITED**  
**香港上海大酒店有限公司**

*(Incorporated in Hong Kong with limited liability)*

(Stock Code: 45)

**SCRIP DIVIDEND SCHEME IN RELATION TO  
THE 2010 FINAL DIVIDEND**

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23 May 2011

## DEFINITIONS

*In this circular, unless the context otherwise requires, the following expressions have the following meanings:*

“2010 Final Dividend”	the final dividend of HK\$0.08 per Share for the year ended 31 December 2010 payable on 24 June 2011 to Shareholders whose names were recorded on the register of members of the Company as at the Record Date
“Annual General Meeting”	The annual general meeting of the Company held at The Peninsula, Salisbury Road, Kowloon, Hongkong on 16 May 2011
“Board”	the board of Directors
“Company”	The Hongkong and Shanghai Hotels, Limited
“Director(s)”	the director(s) of the Company
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“New Share(s)”	new Share(s) to be issued under the Scrip Dividend Scheme
“Overseas Shareholders”	Shareholders who are resident in jurisdictions outside Hong Kong
“PRC”	the People’s Republic of China
“Record Date”	the close of business (4:30 p.m.) on Monday, 16 May 2011
“Scrip Dividend Scheme”	the scrip dividend alternative announced by the Company on 22 March 2011 which offers Shareholders a scrip alternative whereby Shareholders may elect to receive their 2010 Final Dividend wholly or partly by the allotment of New Shares credited as fully paid in lieu of cash
“Share(s)”	ordinary share(s) of par value HK\$0.50 each in the share capital of the Company
“Shareholder(s)”	holder(s) of Share(s)
“the Stock Exchange”	The Stock Exchange of Hong Kong Limited
“United States”	The United States of America, its territories and possessions, any State of the United States, and the District of Columbia

## LETTER FROM THE BOARD



THE HONGKONG AND SHANGHAI HOTELS, LIMITED  
香港上海大酒店有限公司  
(Incorporated in Hong Kong with limited liability)  
(Stock Code: 45)

**Directors**

*Non-Executive Chairman*  
The Hon. Sir Michael Kadoorie

*Non-Executive Deputy Chairman*  
Ian Duncan Boyce

**Executive Directors**

*Managing Director and Chief Executive Officer*  
Clement King Man Kwok

*Chief Financial Officer*  
Neil John Galloway

*Chief Operating Officer*  
Peter Camille Borer

**Registered Office**

8th Floor, St. George's Building  
2 Ice House Street  
Central  
Hong Kong

**Non-Executive Directors**

Ronald James McAulay  
William Elkin Mocatta  
John Andrew Harry Leigh  
Nicholas Timothy James Colfer

**Independent Non-Executive Directors**

Dr. the Hon. Sir David Kwok Po Li  
Robert Chee Siong Ng  
Robert Warren Miller  
Patrick Blackwell Paul  
Pierre Roger Boppe  
Dr. William Kwok Lun Fung

23 May 2011

Dear Shareholder,

### SCRIP DIVIDEND SCHEME IN RELATION TO THE 2010 FINAL DIVIDEND

#### INTRODUCTION

The Company announced on 22 March 2011 that the 2010 Final Dividend would be paid to Shareholders whose names appeared on the register of members of the Company at the Record Date. Such Shareholders may elect to receive the 2010 Final Dividend in the form of New Shares in lieu of cash. The last day on which transfers were accepted for registration for participation in the Scrip Dividend Scheme was 11 May 2011. At the Annual General Meeting held on 16 May 2011, the 2010 Final Dividend was approved. The purpose of this circular is to set out the procedures and conditions which apply in relation to the Scrip Dividend Scheme and the action which should be taken by Shareholders if they wish to participate in the Scrip Dividend Scheme.

## LETTER FROM THE BOARD

### DETAILS OF THE SCRIP DIVIDEND SCHEME

Shareholders may elect to receive the 2010 Final Dividend in one of the following ways:

- (a) a cash dividend of HK\$0.08 per Share; or
- (b) an allotment of such number of New Shares credited as fully paid and having an aggregate market value (calculated as described below), save for adjustment for fractions, equal to the total amount of 2010 Final Dividend which such Shareholder would otherwise be entitled to receive in cash; or
- (c) partly in cash and partly in New Shares.

The New Shares will rank pari passu in all respects with the existing issued Shares except that they shall not rank for the 2010 Final Dividend.

### BASIS OF ALLOTMENT OF THE NEW SHARES

For the purpose of calculating the number of New Shares to be allotted pursuant to the Scrip Dividend Scheme, the price of a New Share will be HK\$13.20, which is the average value of the closing prices of one Share on the Stock Exchange on each of the five consecutive trading days ended 16 May 2011. Accordingly, the number of New Shares which a Shareholder electing for New Shares will receive will be calculated as follows:

$$\begin{array}{rcccl} \text{Number of} & & \text{Number of Shares held on} & & \text{HK\$0.08} \\ \text{New Shares to} & = & \text{Record Date for which election} & \times & \hline \text{be received} & & \text{for New Shares is made} & & \text{HK\$13.20} \end{array}$$

**The last day on which Shareholders will be entitled to select their desired form of dividends is 15 June 2011.** The number of New Shares to be received will be rounded down to the nearest whole number of New Shares. Fractional entitlements to New Shares in respect of alternatives (b) and (c) above will not be issued to Shareholders but will be disregarded and the benefit thereof will accrue to the Company.

### ADVANTAGES OF THE SCRIP DIVIDEND SCHEME

The Scrip Dividend Scheme will give Shareholders an opportunity to increase their investment in the Company at market value without incurring brokerage fees, stamp duty and related dealing costs. The Scrip Dividend Scheme will also benefit the Company to the extent that such cash which would otherwise have been paid to Shareholders who elect to receive the New Shares, in whole or in part in lieu of a cash dividend, will be retained for use as working capital by the Company.

## LETTER FROM THE BOARD

### EFFECT OF THE SCRIP DIVIDEND SCHEME

Based on 1,479,704,990 Shares in issue as at the close of business on 16 May 2011, if no elections for the New Shares were received, the total cash dividend payable by the Company would be HK\$118,376,399.20. If all Shareholders elected to receive all of their entitlement to the 2010 Final Dividend in the form of New Shares, the maximum number of New Shares to be issued would be 8,967,909 Shares representing 0.606% of the existing and 0.602% of the enlarged issued share capital of the Company.

Shareholders should note that the New Shares may give rise to notification requirements under Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong). **Shareholders who are in any doubt as to how these provisions may affect them are recommended to seek their own professional advice. Shareholders who are in any doubt as to their taxation position are also recommended to seek their own professional advice.**

### ELECTION FORM

**If you wish to receive your 2010 Final Dividend wholly in cash and have not previously made a permanent election to receive dividends in new Shares, you do not need to take any action.**

**If you elect to receive your 2010 Final Dividend wholly in New Shares, or partly in cash and partly in New Shares, you should use the enclosed election form.** If you sign the election form but do not specify the number of Shares in respect of which you wish to receive New Shares, or if you elect to receive New Shares in respect of a greater number of Shares than your registered holding as at the Record Date, you will be deemed to have exercised your election to receive New Shares in respect of all the Shares of which you were then registered as the holder.

The enclosed election form enables Shareholders to elect to receive their 2010 Final Dividend wholly or partly in New Shares. The election form also enables Shareholders to permanently elect to receive all future cash dividends in the form of new Shares in the event that the Shareholders are given the choice of receiving new Shares or cash in respect of future dividends. The permanent election will be valid provided that all the prevailing conditions required by any scrip dividend scheme offered by the Company are fulfilled. The permanent election to receive all future dividends, if offered, in the form of new Shares, can be revoked by the Shareholder sending notice in writing to the Company's share registrar whose address is set out below.

Shareholders who have previously made a permanent election to receive dividends in new Shares will not receive an election form. If you wish to revoke your permanent election, please inform the Company's share registrar at the address below by notice in writing by 4:30 p.m. on 15 June 2011 and indicating how you would like to receive your 2010 Final Dividend.

## LETTER FROM THE BOARD

The election form should be completed in accordance with the instructions printed on it and returned to the Company's share registrar so as to be received no later than 4:30 p.m. on 15 June 2011 at:

**Computershare Hong Kong Investor Services Limited  
17M Floor, Hopewell Centre  
183 Queen's Road East  
Wanchai  
Hong Kong**

Elections in respect of the 2010 Final Dividend cannot be in any way withdrawn, revoked, superseded or altered after the relevant election forms are signed and lodged with the Company's share registrar. No acknowledgement of receipt of the election form will be issued.

### **SHAREHOLDERS RESIDENT OUTSIDE HONG KONG**

The participation in the Scrip Dividend Scheme by Overseas Shareholders may be affected by the laws of their relevant jurisdictions.

The Company has made enquiries in the relevant jurisdictions regarding the feasibility of extending the Scrip Dividend Scheme to Shareholders with registered addresses outside Hong Kong and related legal and regulatory restrictions and requirements. Since registration or filing or other procedures or formalities, subject to certain exceptions, would need to be carried out in relation to the Scrip Dividend Scheme to comply with the relevant securities legislation or regulation in Australia and the United States, the Directors have formed the view that it would be expedient to exclude from the Scrip Dividend Scheme Shareholders with registered addresses in Australia and the United States. Therefore this circular has been sent to Shareholders in Australia and the United States for information only and no election form has been sent to such Shareholders. Shareholders resident in Australia or the United States will receive the 2010 Final Dividend in cash.

All other Overseas Shareholders receiving this circular and/or election form outside Hong Kong may not treat the same as an invitation to participate in the Scrip Dividend Scheme unless such invitation could lawfully be made to them without having to comply with any registration or other legal requirements in the relevant territory. In such circumstances, this circular and the election form will be deemed to have been sent for information purposes only. Overseas Shareholders should inform themselves about and observe any applicable restrictions and should consult their professional advisers as to whether any governmental or other consents are required or other formalities need to be observed to enable them to participate in the Scrip Dividend Scheme.

This circular and the election form do not constitute or form part of an offer or solicitation of any offer to buy securities of the Company, and the election form is non-transferable.

**Overseas Shareholders who are in any doubt as to their position should consult their own appropriately authorised professional advisers without delay.**

## LETTER FROM THE BOARD

### STOCK EXCHANGE LISTING, CLEARING AND SETTLEMENT

Application will be made to the Stock Exchange for the listing of, and permission to deal in, the New Shares. It is expected that the certificates for the New Shares, and cheques for cash entitlements, will be posted to Shareholders at the risk of those entitled thereto on 24 June 2011. Dealings in the New Shares on the Stock Exchange are expected to commence after dispatch to Shareholders of the share certificates for the New Shares. Subject to the granting of listing of, and permission to deal in, New Shares issued pursuant to the Scrip Dividend Scheme on the Stock Exchange, such New Shares will be accepted as eligible securities by Hong Kong Securities Clearing Company Limited for deposit, clearance and settlement in the Central Clearing and Settlement System. Shareholders should seek the advice of their licensed securities dealer or other professional adviser for details of these settlement arrangements and how such arrangements will affect their rights and interests.

The Shares are listed, and dealt in, on the Stock Exchange. No equity or debt securities of the Company are listed, or dealt in, on any other stock exchange nor is listing, or permission to deal in, on any other exchange being, or proposed to be, sought.

### CONDITION OF THE SCRIP DIVIDEND SCHEME

The Scrip Dividend Scheme is conditional upon the Listing Committee of the Stock Exchange granting listing of, and permission to deal in, the New Shares.

### GENERAL

Whether or not it is to your advantage to receive cash or New Shares, in whole or in part, depends upon your own individual circumstances, and the decision in this regard and all effects resulting from that decision are your responsibility. If you are in any doubt as to what to do, you should consult your professional advisers as to the action you should take and whether or not you are permitted to receive the 2010 Final Dividend in scrip form or if any government or other consent is required. Shareholders who are trustees are recommended to take professional advice as to whether electing for New Shares is within their powers and as to its effect having regard to the terms of the relevant trust instrument.

Yours faithfully,  
For and on behalf of the Board  
**The Hongkong and Shanghai Hotels, Limited**  
**Christobelle Liao**  
*Company Secretary*