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THE HONGKONG AND SHANGHAI HOTELS, LIMITED
香港上海大酒店有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 00045)

**SCRIP DIVIDEND SCHEME IN RELATION TO
THE 2019 FINAL DIVIDEND**

27 May 2020

DEFINITIONS

In this circular, unless the context otherwise requires, the following expressions have the following meanings:

“2019 Final Dividend”	the final dividend of HK\$0.09 per Share for the year ended 31 December 2019 payable on 29 June 2020 to Shareholders whose names were recorded on the register of members of the Company as at the Record Date
“Board”	the board of Directors
“Company”	The Hongkong and Shanghai Hotels, Limited
“Director(s)”	the director(s) of the Company
“Election Form”	the form of election in relation to the Scrip Dividend Scheme
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“Latest Practicable Date”	22 May 2020, being the latest practicable date prior to the printing of this circular
“New Share(s)”	new Share(s) to be issued under the Scrip Dividend Scheme
“Overseas Shareholder(s)”	Shareholder(s) who are resident in jurisdictions outside Hong Kong
“PRC”	the People’s Republic of China
“Record Date”	22 May 2020, being the date for determining Shareholders’ entitlement to the 2019 Final Dividend
“Scrip Dividend Scheme”	the scrip dividend alternative announced by the Company on 17 March 2020 which offers Shareholders a scrip alternative whereby Shareholders may elect to receive their 2019 Final Dividend wholly or partly by the allotment of New Shares credited as fully paid instead of in cash
“Share(s)”	ordinary share(s) in the share capital of the Company
“Shareholder(s)”	holder(s) of Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“United States”	The United States of America, its territories and possessions, any State of the United States, and the District of Columbia

LETTER FROM THE BOARD



THE HONGKONG AND SHANGHAI HOTELS, LIMITED 香港上海大酒店有限公司

(Incorporated in Hong Kong with limited liability)

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Directors

Non-Executive Chairman

The Hon. Sir Michael Kadoorie

Non-Executive Deputy Chairman

Andrew Clifford Winawer Brandler

Executive Directors

Managing Director and Chief Executive Officer

Clement King Man Kwok

Chief Operating Officer

Peter Camille Borer

Chief Financial Officer

Matthew James Lawson

Non-Executive Directors

William Elkin Mocatta

John Andrew Harry Leigh

Nicholas Timothy James Colfer

James Lindsay Lewis

Philip Lawrence Kadoorie

Independent Non-Executive Directors

Dr the Hon. Sir David Kwok Po Li

Patrick Blackwell Paul

Pierre Roger Boppe

Dr William Kwok Lun Fung

Dr Rosanna Yick Ming Wong

Dr Kim Lesley Winser

Ada Koon Hang Tse

Registered Office

8th Floor, St. George's Building

2 Ice House Street

Central

Hong Kong

27 May 2020

Dear Shareholders,

SCRIP DIVIDEND SCHEME IN RELATION TO THE 2019 FINAL DIVIDEND

INTRODUCTION

The Company announced on 17 March 2020 that the 2019 Final Dividend would be paid to Shareholders whose names appeared on the register of members of the Company at the Record Date. Such Shareholders may elect to receive the 2019 Final Dividend in the form of New Shares instead of in cash. At the annual general meeting of the Company held on 14 May 2020, the 2019 Final Dividend was approved. The purpose of this circular is to

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set out the procedures and conditions which apply in relation to the Scrip Dividend Scheme and the action which should be taken by Shareholders if they wish to participate in the Scrip Dividend Scheme.

DETAILS OF THE SCRIP DIVIDEND SCHEME

Shareholders may elect to receive the 2019 Final Dividend in one of the following ways:

- (a) a cash dividend of HK\$0.09 per Share; or
- (b) an allotment of such number of New Shares at the price (calculated as described under “Basis of Allotment of the New Shares” below), save for adjustment for fractions, is equal to the total amount of 2019 Final Dividend which such Shareholder would otherwise be entitled to receive in cash; or
- (c) partly in cash and partly in New Shares.

The New Shares will rank pari passu in all respects with the existing issued Shares except that they will not be entitled to the 2019 Final Dividend.

In order to ascertain shareholders’ entitlement to receive the 2019 Final Dividend, the register of members was closed from 20 May 2020 to 22 May 2020, both days inclusive. The last day on which transfers were accepted for registration for participation in the Scrip Dividend Scheme was 19 May 2020.

BASIS OF ALLOTMENT OF THE NEW SHARES

For the purpose of calculating the number of New Shares to be allotted pursuant to the Scrip Dividend Scheme, the price for a New Share is HK\$7.026, which is calculated as the average market closing price of one Share as quoted on the Stock Exchange for the five consecutive trading days commencing on 18 May 2020 (being the first day that the Shares were traded ex-dividend). Accordingly, the number of New Shares which a Shareholder electing for New Shares is entitled to receive in respect of the 2019 Final Dividend will be calculated as follows:

$$\begin{array}{rcl} \text{Number of} & & \text{(2019 Final Dividend} \\ \text{New Shares} & = & \text{per Share)} \\ \text{to be received} & = & \text{Record Date for which election} \quad \times \quad \frac{\text{HK\$0.09}}{\text{HK\$7.026}} \\ & & \text{for New Shares is made} \\ & & \text{(price per New Share)} \end{array}$$

The last day on which Shareholders will be entitled to select their desired form of dividends is 16 June 2020. The number of New Shares to be received will be rounded down to the nearest whole number of New Shares. Fractional entitlements to New Shares in respect of alternatives (b) and (c) above will not be issued but will be refunded in cash to the respective Shareholders concerned.

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ADVANTAGES OF THE SCRIP DIVIDEND SCHEME

The Scrip Dividend Scheme will give Shareholders an opportunity to increase their investment in the Company at market value without incurring brokerage fees, stamp duty and related dealing costs. The Scrip Dividend Scheme will also benefit the Company to the extent that such cash which would otherwise have been paid to Shareholders who elect to receive the New Shares, in whole or in part instead of a cash dividend, will be retained for use as working capital by the Company or to fund its new investments.

EFFECT OF THE SCRIP DIVIDEND SCHEME

Based on 1,634,422,891 Shares in issue on the Record Date, if no elections for the New Shares were received, the total cash dividend payable by the Company would be HK\$147,098,060.19. If all Shareholders elected to receive all of their entitlement to the 2019 Final Dividend in the form of New Shares, the maximum number of New Shares to be issued would be 20,936,245 Shares representing approximately 1.28% of the number of Shares in issue as at the Latest Practicable Date.

Shareholders should note that the New Shares may give rise to notification requirements under Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong). **Shareholders who are in any doubt as to how these provisions may affect them are recommended to seek their own professional advice. Shareholders who are in any doubt as to their taxation position are also recommended to seek their own professional advice.**

ELECTION FORM

If you wish to receive your 2019 Final Dividend wholly in cash and have not previously made a permanent election to receive dividends in new Shares, you do not need to take any action.

If you elect to receive your 2019 Final Dividend wholly in New Shares, or partly in cash and partly in New Shares, you should use the enclosed Election Form. If you sign the Election Form but do not specify the number of Shares in respect of which you wish to receive New Shares, or if you elect to receive New Shares in respect of a greater number of Shares than your registered holding as at the Record Date, you will be deemed to have exercised your election to receive New Shares in respect of all the Shares of which you were then registered as the holder.

The enclosed Election Form enables Shareholders to elect to receive their 2019 Final Dividend wholly or partly in New Shares. The Election Form also enables Shareholders to permanently elect to receive all future cash dividends in the form of new Shares in the event that the Shareholders are given the choice of receiving new Shares or cash in respect of future dividends. The permanent election will be valid provided that all the prevailing conditions required by any scrip dividend scheme offered by the Company are fulfilled. The permanent election to receive all future dividends, if offered, in the form of new Shares, can be revoked by the Shareholder sending notice in writing to the Company's share registrar whose address is set out on the next page.

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Shareholders who have previously made a permanent election to receive dividends in new Shares will not receive an Election Form. If you wish to revoke your permanent election, please inform the Company's share registrar at the address below by notice in writing by 4:30 p.m. on 16 June 2020 and indicating how you would like to receive your 2019 Final Dividend.

The Election Form should be completed in accordance with the instructions printed on it and returned to the Company's share registrar so as to be received no later than 4:30 p.m. on 16 June 2020 at:

**Computershare Hong Kong Investor Services Limited
17M Floor, Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong**

Elections in respect of the 2019 Final Dividend cannot be in any way withdrawn, revoked, superseded or altered after the relevant Election Forms are signed and lodged with the Company's share registrar. No acknowledgement of receipt of the Election Form will be issued.

The latest time for the return of the Election Form will be extended, as the case may be, in accordance with (a) or (b) below if a typhoon signal no. 8 or above, or a black rainstorm warning signal is in force in Hong Kong:

- (a) at any time before 12:00 noon and no longer in force after 12:00 noon on 16 June 2020. The latest time for the return of the Election Form will be extended to 5:00 p.m. on the same business day; or
- (b) at any time between 12:00 noon and 4:30 p.m. on 16 June 2020. The latest time for the return of the Election Form will be extended to 4:30 p.m. on the next business day where none of the above warnings is in force at any time between 9:00 a.m. and 4:30 p.m.

SHAREHOLDERS RESIDENT OUTSIDE HONG KONG

The participation in the Scrip Dividend Scheme by Overseas Shareholders may be affected by the laws of their relevant jurisdictions.

The Company has made enquiries in the relevant jurisdictions regarding the feasibility of extending the Scrip Dividend Scheme to Shareholders with registered addresses outside Hong Kong and related legal and regulatory restrictions and requirements. Since registration or filing or other procedures or formalities, subject to certain exceptions, would need to be carried out in relation to the Scrip Dividend Scheme to comply with the relevant securities legislation or regulation in Australia, the United States and New Zealand, the Directors have formed the view that it would be necessary and expedient to exclude from the Scrip Dividend Scheme to Shareholders with registered addresses in Australia, the United States and New Zealand. Therefore this circular has

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been sent to Shareholders in Australia, the United States and New Zealand for information only and no Election Form has been sent to such Shareholders. Shareholders with registered addresses in Australia, the United States and New Zealand will receive the 2019 Final Dividend in cash.

All other Overseas Shareholders receiving this circular and/or Election Form in any territory outside Hong Kong may not treat the same as an invitation to participate in the Scrip Dividend Scheme unless in that relevant territory such invitation could lawfully be made to them without the Company having to comply with any registration or other legal requirements, governmental or regulatory procedures or any other similar formalities. In such circumstances, this circular and the Election Form will be deemed to have been sent to such Overseas Shareholders for information purposes only. It is the responsibility of Overseas Shareholders to observe any applicable restrictions and consult their professional advisers as to any taxation consequences of their decisions or whether any governmental or other consents are required or other formalities need to be observed to enable them to participate in the Scrip Dividend Scheme.

This circular and the Election Form do not constitute or form part of an offer or solicitation of any offer to buy securities of the Company, and the Election Form is non-transferable.

Overseas Shareholders who are in any doubt as to their position should consult their own appropriately authorised professional advisers without delay.

STOCK EXCHANGE LISTING, CLEARING AND SETTLEMENT

Application will be made to the Stock Exchange for the listing of, and permission to deal in, the New Shares. It is expected that the certificates for the New Shares and/or dividend warrants will be posted to Shareholders at the risk of those entitled thereto on or about 29 June 2020. Dealings in the New Shares on the Stock Exchange are expected to commence on or about 29 June 2020 subject to the proper receipt of the certificates for the New Shares by the relevant Shareholders.

Subject to the granting of listing of, and permission to deal in, New Shares issued pursuant to the Scrip Dividend Scheme on the Stock Exchange, such New Shares will be accepted as eligible securities by Hong Kong Securities Clearing Company Limited for deposit, clearance and settlement in the Central Clearing and Settlement System. Shareholders should seek the advice of their licensed securities dealer or other professional adviser for details of these settlement arrangements and how such arrangements will affect their rights and interests.

The Shares are listed, and dealt in, on the Stock Exchange only. No equity or debt securities of the Company are listed, or dealt in, on any other stock exchange nor is listing, or permission to deal in, on any other exchange being, or proposed to be, sought.

CONDITION OF THE SCRIP DIVIDEND SCHEME

The Scrip Dividend Scheme is conditional upon the Listing Committee of the Stock Exchange granting listing of, and permission to deal in, the New Shares.

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GENERAL

Whether or not it is to your advantage to receive cash or New Shares, in whole or in part, depends upon your own individual circumstances, and the decision in this regard and all effects resulting from that decision are your responsibility. If you are in any doubt as to what to do, you should consult your professional advisers as to the action you should take and whether or not you are permitted to receive the 2019 Final Dividend in scrip form or if any government or other consent is required. Shareholders who are trustees are recommended to take professional advice as to whether electing for New Shares is within their powers and as to its effect having regard to the terms of the relevant trust instrument.

TIMETABLE

2020

Record Date 22 May

Latest time for the return of the Election Form 4:30 p.m. on 16 June

Expected dispatch of certificates for
the New Shares and/or dividend warrants on or about 29 June

Expected first day of dealings in New Shares on or about 29 June
(subject to the proper receipt of
the certificates for the New Shares by
the relevant Shareholders)

Notes:

- (1) If a typhoon signal no. 8 or above, or a black rainstorm warning signal is in force in Hong Kong at any time prior to 4:30 p.m. on 16 June 2020, the latest time for returning the Election Form will be extended. Further information is set out in the section headed "Election Form" in this circular.
- (2) References to time and dates in this circular are to Hong Kong time and dates.

Yours faithfully,
For and on behalf of the Board
The Hongkong and Shanghai Hotels, Limited
Christobelle Liao
Company Secretary